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Hospital		City / Town	County	Teaching Status [1]	Fiscal Year End	Number of Months Data	
Nashoba Valley Medical Center		Ayer	Middlesex	Nonteaching	09 / 30	12	
Financial Performance Indicators	FY05	FY06	FY07	FY08	FY09	MA Industry Median FY09	NorthEast US Median FY08 [2]
<b>Profitability</b>							
Operating Margin	0.78%	1.90%	-3.19%	-0.96%	1.35%	1.9%	0.9%
Non-Operating Margin	0.00%	0.00%	0.00%	0.00%	0.00%	0.2%	0.07%
Total Margin	0.78%	1.90%	-3.19%	-0.96%	1.35%	2.2%	0.9%
Operating Surplus (Loss)	\$344,010	\$851,022	(\$1,403,757)	(\$427,612)	\$604,163	---	---
Total Surplus (Loss)	\$344,010	\$851,022	(\$1,403,757)	(\$427,612)	\$604,163	---	---
<b>Liquidity</b>							
Current Ratio	1.51	1.90	1.10	1.29	1.13	1.50	1.55
Days in Accounts Receivable	38.68	49.53	45.48	45.11	40.97	40	46.2
Average Payment Period	42.34	43.37	44.31	41.25	40.77	57	60.3
<b>Solvency/Capital Structure</b>							
Debt Service Coverage (Total) [3]	3.02	2.87	0.71	2.70	3.94	3.0	2.7
Cashflow to Total Debt [4]	24.11%	33.09%	8.87%	31.55%	44.39%	20.4%	12.5%
Equity Financing	-3.66%	0.13%	-1.38%	1.90%	4.73%	37.9%	47.9%
<b>Other</b>							
Total Net Assets	(\$817,275)	\$33,747	(\$325,573)	\$451,354	\$1,055,518	---	---
Assets Whose Use is Limited	\$0	\$0	\$0	\$0	\$0	---	---
Net Patient Service Revenue [5]	\$43,120,249	\$43,999,419	\$43,118,357	\$43,782,243	\$43,643,450	---	---

### FY09 filing based on hospital's audited financial statements

Data Sources: FY05 - FY09 data drawn from DHCFP annual filing and are reconciled to Audited Financial Statements or to hospitals supporting documentation. DHCFP filings may not reflect all financial resources available to a hospital -- for example, resources available through associations with foundations or parents/affiliates. Financial information should be interpreted within the context of other factors, including, but not limited to, management plans, reimbursement changes, market behavior, and other factors affecting performance.  
Comments: Hospitals may also submit comments which further explain or clarify specific data items. Any such disclosures are shown below.

**Notes:**

- [1] According to the Medicare Payment Advisory Commission (MEDPAC), a major teaching hospital is one with at least 25 FTE residents per 100 inpatient beds.  
[2] NE US Median data from The "Almanac of Hospital Financial & Operating Indicators.", 2010 INGENIX.  
[3] Blank values indicate a facility with no current long term debt in the period covered.  
[4] Blank values indicate a facility with no long term debt net of current portion in the period covered.  
[5] Net Patient Service Revenue includes Premium Revenue.